

innovations

TECHNOLOGY | GOVERNANCE | GLOBALIZATION

Energy for Change Creating Climate Solutions

John Holdren Introduction to the Energy & Climate Special Issue

Lead Essays

Thomas Schelling A Proposal for International Coordination

Vinod Khosla Whose Rules?

Eileen Claussen Deploying Our Clean Energy Future

Bill Drayton Engage People, Retire Things

Cases Authored by Innovators

Arthur Rosenfeld The California Effect | *commentary*: Ralph Cavanagh

José Goldemberg Brazil Biofuels | *commentary*: Melinda Kimble

Shai Agassi World Without Oil | *commentary*: Daniel Kammen

Frank Alix Taking Out the CO₂ | *commentary*: M. Granger Morgan

Analytic and Policy Articles

Matthew Bunn et al. A Future for Nuclear Power

James Turner et al. Beyond Green: High-Performance Buildings

L. Hunter Lovins The Economic Case for Climate Protection

William Bonvillian and Charles Weiss Taking Covered Wagons East

Felix Creutzig and Daniel Kammen The Post-Copenhagen Roadmap

innovations

TECHNOLOGY | GOVERNANCE | GLOBALIZATION

Introduction

- 3 Energy for Change
John P. Holdren

Lead Essays

- 13 International Coordination to Address the Climate Challenge
Thomas C. Schelling
- 23 Whose Rules? Terms of Discussions Around a Global Cap-and-Trade System
Vinod Khosla
- 41 Deploying Our Clean Energy Future
Eileen Claussen
- 49 Engage People, Retire Things
Bill Drayton

Cases Authored by Innovators

- 57 A Graph Is Worth a Thousand Gigawatt-Hours: How California Came to Lead the United States in Energy Efficiency
Arthur H. Rosenfeld with Deborah Poskanzer
- 81 *Case discussion:* Ralph Cavanagh
- 91 The Brazilian Experience with Biofuels
José Goldemberg
- 109 *Case discussion:* Melinda Kimble
- 125 World Without Oil: Better Place Builds a Future for Electric Vehicles
Shai Agassi
- 141 *Case discussion:* Daniel M. Kammen
- 145 Taking Out the CO₂: Powerspan Helps Utilities Capture Carbon at the Source
Frank Alix
- 167 *Case discussion:* M. Granger Morgan

Analysis

- A Future for Nuclear Power*
- 173 Enabling a Nuclear Revival—and Managing Its Risks
Matthew Bunn and Martin B. Malin
- 193 Assurance of Supply: A New Framework for
Nuclear Energy
Tariq Rauf and Zoryana Vovchok
- 203 The World Institute for Nuclear Security: Filling a
Gap in the Global Nuclear Security Regime
Roger Howsley
- 209 Responsible Expansion of Nuclear Power Requires
Global Cooperation on Spent-Fuel Management
Charles McCombie
- Beyond Green: High-Performance Buildings*
- 213 Moving Towards High-Performance Buildings
James H. Turner Jr., Ellen Vaughan, Colin McCormick
- 235 High-Performance Buildings
Henry L. Green
- 241 Minergie: The Swiss Sustainable Building Standard
Franz Beyeler, Nick Beglinger, and Ursina Roder
- 245 The Economic Case for Climate Protection
L. Hunter Lovins

Perspectives on Policy

- 289 Taking Covered Wagons East: A New Innovation Theory
for Energy and Other Established Technology Sectors
William B. Bonvillian and Charles Weiss
- 301 The Post-Copenhagen Roadmap Towards Sustainability:
Differentiated Geographic Approaches,
Integrated Over Goals
Felix S. Creutzig and Daniel M. Kammen

Minergie: The Swiss Sustainable Building Standard

Minergie is a sustainable building standard recognized globally for its effectiveness in achieving lower energy and resource consumption and a higher level of comfort, regardless of building design or type. In Switzerland, where the standard was developed, over 14,000 Minergie buildings have been voluntarily certified and wide government backing across the cantons has led to market penetration of sustainable buildings unmatched elsewhere in the world. Also key to Minergie's success is Switzerland's vocational training system, which has produced a construction industry workforce with the skills to take full advantage of the Minergie system.

Switzerland takes sustainability seriously. It is ranked number 1 in Yale's Environmental Performance Index¹ and is world-class in public transportation, recycling and organic food production as well as in buildings. Switzerland's success in the building sector is evidenced by comparing Minergie's penetration rates with LEED, a major U.S. green building rating system.² LEED has approximately 2,000 certified units. Minergie, in the roughly 100 times smaller Swiss market, counts over 14,000 certified buildings of many different types and sizes.

A Minergie building consumes around 60 percent less energy than the conventional Swiss building, which in turn was built to one of the world's highest regulatory building standards. Such energy efficiency is attained through an integrated planning approach as well as a focus on life cycle costs and quality benefits that involves the use of the Minergie standard from the very beginning of the planning process, as well as Minergie solution modules that solve design problems in particular competence areas such as windows and ventilation. On a technical level, Minergie represents a combination of the following 10 key elements:

Franz Beyeler is a trained economist and communications specialist, who since 1999 has served as Executive Director of Minergie through his firm, MKR Consulting AG. He also runs the Heat Pump Information Office for the Swiss Association for the Promotion of Heat Pumps. Nick Beglinger is a Management Board member of Minergie and a member of the management team at Maxmakers, Switzerland, which provides advisory services for sustainable real estate development. He is Co-Founder and CEO of the Foundation for Global Sustainability (FFGS). Ursina Roder works at the Office of Science, Technology, and Higher Education of the Embassy of Switzerland in Washington, D.C.

- Compact building form.
- Airtight construction of the building shell.
- Very strong thermal insulation for walls and roof.
- Very good windows, with coated multiple glazing.
- An energy efficient, draft-free ventilation system that provides a high-quality indoor environment, including plenty of fresh and filtered air.
- Water-based heating and cooling featuring chilled/heated floors, walls, beams, and ceilings which results in even and efficient distribution.
- Integration of renewable forms of energy such as geothermal, solar, wind, or wood.
- Use of waste heat.
- Careful selection of materials to avoid indoor and outdoor toxicity and to promote green values.
- Efficient household appliances and lighting.

MINERGIE BACKGROUND AND APPROACH

The Minergie base standard was introduced in 1998, with the more stringent Minergie-P and Minergie-P-ECO standards appearing later. Together they set performance criteria for materials and energy efficiency, as well as for comfort. The strategy of Minergie was not to certify a few “dream projects,” but rather to achieve the greatest overall effect through a limited number of key performance indicators such as the specific energy consumption measured by the amount of energy delivered to the site. A large number of building owners could be attracted by positioning Minergie both as a performance standard that greatly exceeded the mandatory local building level and also as an economically competitive alternative to conventional buildings. Minergie adds higher performance criteria for the same factors that are found in local building codes, thus improving overall performance. In this way, Minergie now has a track record of over 10 years of pulling the market toward more sustainability in buildings. Different from other standards, Minergie certification is not based on point scoring but on reaching a threshold level in all key performance indicators. This makes it impossible to achieve Minergie certification with critical factors such as energy efficiency unaddressed.

Minergie has shown that buildings can be both sustainable and economically competitive. Some buildings, such as IBM’s new European headquarters building located in Zurich, have had less than a one percent Minergie investment cost premium. Smart design and the right combination of materials can lead to high levels of energy and emissions efficiency very economically. Our experience has shown that sustainability improvements in the building space indeed represent “low hanging fruit.”

A major benefit of sustainable building, as is clearly demonstrated by Minergie, comes from the higher quality levels of the indoor space created. Indoor quality is very important on multiple levels. As city dwellers, we spend 90 percent of our time indoors, so our buildings largely determine the quality of the air we

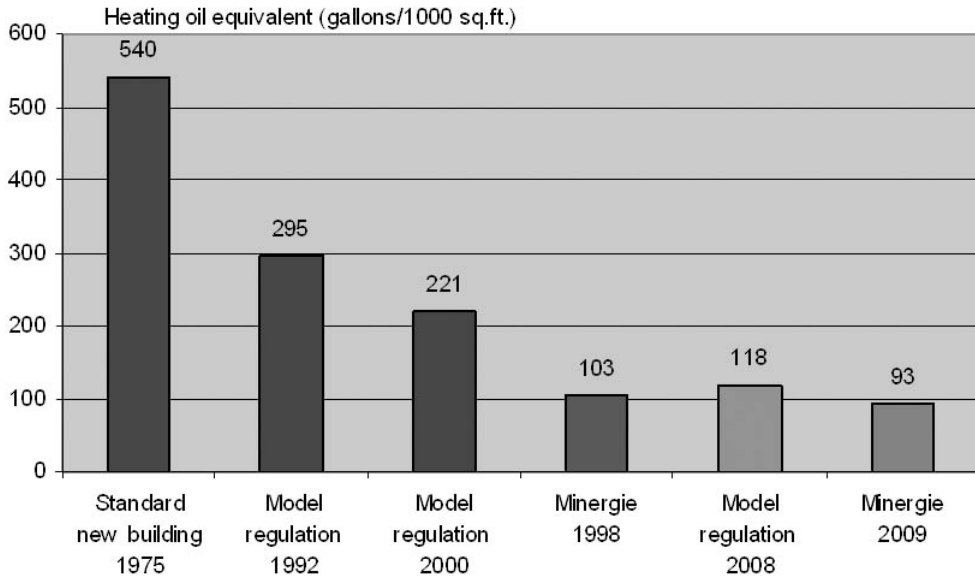


Figure 1. Heat Requirements of New Buildings.

Source: Konferenz Kantonaler Energiedirektoren, 2009: <http://www.endk.ch/kantone.html>.

breathe, as well as the temperature, draft, and light quality we experience, which are important factors for our well-being and efficiency. At home, this means healthier sleep, better learning, and more comfort; all valuable, but hard-to-price benefits. At work it leads to more motivation, fewer sick days, and the capability to work efficiently for longer periods of time. Since salaries represent by far the largest cost factor for the average commercial tenant, sustainable buildings create value that far exceeds the minor additional rental costs that may need to be charged for a very sustainable building.

DRIVING FORCE IN SWISS ENERGY POLICY

Minergie is a private organization and Minergie is a registered trademark owned by the nonprofit Minergie Association which permits clear legal protection of its certificates. The Association counts approximately 400 supporting members, including many architectural firms, construction and manufacturing companies, and banks. Minergie has a formal board, an executive strategy group, a technical agency, several competence centers and a network of licensed certifiers. Minergie is linked to almost 900 local businesses with first-hand experience in building to the standard. The Minergie brand provides a positive image and a high and long-term value to its customers. Leading companies such as SwissRE, IKEA, and IBM are among its members and have decided to construct all their new buildings in Switzerland according to the Minergie standard. Most remarkably: Credit Suisse, ZKB, Bank Coop as well as other Swiss financial institutions offer Minergie mortgages with favorable terms.

All 26 cantons (the Swiss equivalent of the U.S. states) are members of the Minergie Association and are integrated in the certification process. The large majority of cantons offer special subsidies to Minergie homeowners. In the case of Minergie-P, the average subsidies equivalent to U.S.\$12,100 per new single-family home.

With 14,000 certified buildings, the Minergie standard has become a major factor in Swiss energy policy. It has been applied to a wide variety of buildings, ranging from single-family homes, to shopping centers and even historically valuable buildings with landmark status. Minergie buildings can be found in the desert as well as high up in the Alps. There are both Minergie huts and multi-million dollar Minergie villas. And the standard is widely regarded to be responsible for the performance improvements of the new Swiss cantonal building code (Model Regulation 2008), which approaches the level of the original 1998 Minergie standard (see Figure 1).

Recently, Minergie started its international roll-out with the aim of sharing Switzerland's success with other countries and making a tangible contribution to sustainable development through leveraging the full potential in the building sector (and potentially urban planning, in the future). A pilot localization project is already running in Abu Dhabi (www.swiss-village.com). For all of its roll-out, Minergie is based on a partnership approach, seeking to work with local authorities and independent agencies to run a highly customized standard (regulatory environment, climate, know-how, and cultural factors), but one that is internationally comparable.

Minergie standards offer building users a higher quality of life as well as higher efficiency; and as a consequence, the standards considerably increase a building's life cycle value. At the same time, building owners, architects, and planners enjoy freedom in design and selection of materials, as well as freedom regarding the internal and external structure of their building.

1. See epi.yale.edu.

2. See www.usgbc.org.

innovations

TECHNOLOGY | GOVERNANCE | GLOBALIZATION

INNOVATIONS IS JOINTLY HOSTED BY

**GEORGE MASON
UNIVERSITY**

School of Public Policy

**Center for Science and
Technology Policy**

HARVARD UNIVERSITY

**Kennedy School of
Government**

**Belfer Center for
Science and International
Affairs**

**MASSACHUSETTS
INSTITUTE OF
TECHNOLOGY**

**Legatum Center for
Development and
Entrepreneurship**

with assistance from

The Lemelson Foundation

The Ewing Marion Kauffman Foundation

The Center for Global Studies, George Mason University



School of Public Policy



mitpress.mit.edu/innovations
editors@innovationsjournal.net